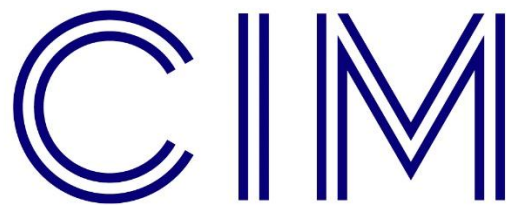




**BA (Hons) Business Management  
(Marketing)  
Programme Handbook**



Accredited Degree

Published April 2026  
V4.1

## Introduction to the Programme

Welcome to the BA (Hons) Business Management (Marketing) degree programme. This handbook provides you with information about the structure of your programme and a description of each of the modules that you will study.

The programme is made up of the modules listed in the table below. Each 20-credit module is equivalent to 200 hours of self-guided learning.

This programme aims to equip students with a knowledge and understanding of the key business functions in marketing and how these interrelate. They will also be given the opportunity to develop a range of generic and specialist skills applicable to the contemporary business and marketing environment. Through the specialist marketing route students will learn of the importance of the integration of the sales and marketing functions. Fundamental principles of marketing will be covered, but students will be challenged to think beyond these concepts and consider the nature of marketing within an ever-developing digital environment. As a result, students will understand the importance of insights and digital strategy. They will also examine brand management and the value a solid brand brings to an organisation. To keep abreast of international developments in the final year students will explore the application of global marketing techniques and explore the need for cultural awareness within an organisations marketing function.

To achieve these overarching aims, students will:

- Analyse and interpret data sets relevant to sales and marketing departments
- Develop and evaluate effective solutions and plans to respond to business challenges and problems
- Develop a range of general business and marketing focused skills
- Develop a critical understanding of the contemporary business and marketing environment
- Comprehend the role and purpose of marketing in the wider environment
- Explore the ethical and social responsibilities required in business and marketing practice
- Evaluate the importance of technology, change management and innovation in contemporary marketing practice

Programme accredited by:

### **The Institute of Enterprise and Entrepreneurs (IOEE)**

This course awards the IOEE Professional Diploma in Enterprise and Entrepreneurship.

The Institute of Enterprise and Entrepreneurs (IOEE) is the first learning institute dedicated to developing and recognising enterprise and entrepreneurial skills. Arden University has been recognised as an IOEE Academy and our courses are accredited. This demonstrates our commitment to enterprise and equipping students with the skills needed to set up and run their own business, work in a small enterprise, or bring entrepreneurial skills to a larger organisation.

As an Arden student, you'll receive free membership to the IOEE for a year after your graduation, giving you access to over a thousand comprehensive learning resources, including webinars, videos,

leadership assessment tools, a dedicated e-learning tool, careers advice, and networking opportunities.

### **Digital Marketing Institute (DMI)**

DMI is the global standard in Digital Marketing Certification. Students received accreditation and membership to access resources throughout their study.

### **Chartered Institute of Marketing (CIM)**

Students completing the programme will gain membership of the CIM and possible exemptions on some CIM modules upon completion the CIM assessment (this is to be managed by the student with the CIM)

## BA (Hons) Business Management (Marketing) Modules

### Level 4

Module Code	Module Title	Credits	Module Type (Core/Optional)
BUS4009	Digital Skills & Professional Development	20	C
BUS4010	Contemporary Business Environment	20	C
BUS4011	Marketing Dynamics	20	C
BUS4012	Introduction to Business Finance	20	C
BUS4013	Technology & Innovation	20	C
BUS4014	People Management	20	C

### Level 5

Module Code	Module Title	Credits	Module Type (Core/Optional)
BUS5015	Data Analytics & Management	20	C
BUS5016	Business Start-up	20	C
BUS5013	Sales Management	20	C
BUS5023	Digital & Social Media Marketing	20	C
BUS5019	Managing Brands	20	C
BUS5020	Consumer Insights	20	C

### Level 6

Module Code	Module Title	Credits	Module Type (Core/Optional)
BUS6010	Business Transformation	20	C
BUS6011	Entrepreneurship and Innovation	20	C
BUS6012	Governance, Law & Ethics	20	C
BUS6017	Independent Study	20	C
BUS6015	Global Marketing	20	C
BUS6014	Marketing & Digital Strategy	20	C

Please note that modules may not be delivered in this order, please refer to the module delivery schedule on ilearn.

## **Arden University Assessment Regulations**

Students will be assessed in accordance with the standard Arden University assessment regulations which can be found on the Arden University website <http://arden.ac.uk/>

## Programme Specification

<b>1. Programme Code</b>	TBC					
<b>2. Programme Title</b>	BA Business Management (Marketing)					
<b>3. Target Award Title</b>	BA Business Management (Marketing) Diploma in Higher Education (Marketing) Certificate in Higher Education					
<b>4. Exit Award Title(s)</b>	Diploma in Higher Education Certificate in Higher Education					
<b>5. Subject area</b>	Business					
<b>6. School</b>	School of Business Management and Creativity					
<b>7. Programme Team Leader(s)</b>	Aleksandra Zysk-Lobo (Online) Irina Shafranskaia (Berlin)					
<b>8. Programme Type</b>	Specialist					
<b>9. Delivery Model</b>	DL F/T	X	BL F/T	X		
	DL P/T	X	BL P/T	X	Other	X
<b>Where delivery model identified as 'Other' please provide details</b>	Standalone module study					
<b>10. Location of delivery</b>	All BL centres, DL					
<b>11. Proposed Start date</b>	November 2021					
<b>12. Reference points</b>	QAA benchmark statements, business and management (2019) UK Quality Code (2018) FHEQ level 4, 5 & 6 descriptors (2014) FHEQ classification level 6 descriptor (2019)					
<b>13. Professional, Statutory &amp; Regulatory Bodies (PSRB)</b>	Chartered Institute of Marketing The Institute of Enterprise and Entrepreneurs (IOEE) Digital Marketing Institute (DMI)					

### 14. Programme aims

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within an ever developing digital environment. As a result students will understand the importance of insights and digital strategy. They will also examine brand management and the value a solid brand brings to an organisations. To keep abreast of international developments in the final year students will explore the application of global marketing techniques and explore the need for cultural awareness within an organisations marketing function.

To achieve these overarching aims, students will:

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- Evaluate the importance of technology, change management and innovation in contemporary marketing practice

### 15. Programme Entry Requirements

To be eligible for our BA (Hons) Business Management (Marketing) applicants must have either:

- Passes in two subjects at GCE A-Level or equivalent, plus passes at grade C or above in three subjects at GCSE level or equivalent
- For students whose English is not their first language, IELTS 6.0 (no less than 5.5 in any element); or TOEFL iBT 80; or equivalent

Arden will consider an application from applicants if they can demonstrate appropriate work experience.

### 16. Graduate Attributes:

The concept of the Arden University Graduate based upon the definition of “graduate attribute” by Bowden et al (2000) has been developed around 6 attributes:

- 01 Discipline Expertise
- 02 Effective Communication
- 03 Responsible Global Citizenship
- 04 Professional Skills
- 05 Reflective Practitioner
- 06 Lifelong Learning

#### The Means by which Graduate Attributes are Achieved and Demonstrated

1 - Discipline Expertise: achieved through and demonstrated through:

- Gathering, sharing, and consolidating relevant theory via self-study, peer to peer exchanges and discussions, tutor feedback, case study analyses, independent study, and practical applications
- Drafting, constructing, and commenting upon business documents and applications

- Adopting a research informed approach to learning, assessments, and individual and collaborative exercises

2 - Effective Communication: achieved and demonstrated through:

- Participation in team-based activities and tasks
- Online collaborative exercises, discussions, and presentations
- Peer to peer exchanges and feedback
- Tutor feedback discussions
- Collaborative case study analyses

3 Responsible Global Citizen: achieved and demonstrated through:

- Identifying regulatory and ethical issues applicable to accounting and finance
- Reflecting upon “best practice” approaches and strategies
- Evaluating accepted business practice, codes of conduct and protocols
- Exploring international case studies

4 Professional Skills: achieved and demonstrated through:

- Drafting, constructing, and commenting upon business “work products,” systems and policies
- Participating in “mock” business practices and situations including role plays and business simulations
- Critiquing own outputs and assessments
- Diagnosing business problems

5 – Reflective Practitioner: achieved and demonstrated through:

- Reflecting upon exercises and tasks
- Reflecting upon case studies and business simulations
- Formulating PDPs and personal SWOT analyses

6 – Lifelong Learning: achieved and demonstrated through:

- Developing a foundational knowledge of developments in business and management
- Developing a personal development plan (PDP) and career strategy

### 17. Learning, teaching and assessment methods and strategies

The programme draws upon an eclectic mix of teaching methods and assessment strategies. Teaching strategies and assessments methods are based around blended and online interventions.

#### Learning and Teaching

In line with Arden University’s “digital first” teaching focus, interventions are enriched and enhanced by the deployment of a range of digital assets including: specialist software, simulations, discussion fora, social media channels, collaborative tools, webinars and e-presentation software.

Teaching is designed to engage and inspire students via a range of innovative activities and retains a “real world” focus using interventions such as contemporary case studies and

industry data sets. Teaching is largely student led; learners are expected to take ownership of their own learning journeys, reflect upon the teaching interventions, datasets, case and study materials and act upon tutor feedback as they develop their knowledge of and skills in business management.

Teaching activities may require students to work both collaboratively and individually, analyse case studies, participate in simulation exercises, devise solutions to “real world” problems by producing “work products”, exchange peer to peer feedback and reflect upon their own work experiences (where applicable). Teaching is enriched by a programme of industry guest lectures.

#### Assessment

The assessment strategy similarly centres on a strong alignment with real world organisational and business practice and embraces a range of assessment methods including work related products, presentations, portfolios, time constrained assessments, case studies, report writing and group assignments. Students are expected to apply knowledge and theory explored in the modules and produce assessments that simultaneously focus on real business situations and indicate the requisite levels of academic rigour required at levels 4 – 6.

The programme culminates in the submission of the independent study assessment that builds upon content examined and skills developed in the taught modules.

18. Intended programme learning outcomes and the means by which they are achieved and demonstrated		
Learning outcomes	The means by which these outcomes are achieved	The means by which these outcomes are assessed
At the end of this course you, the student, will be able to:		
1. Identify the key skills, technologies and competencies required to lead and manage in the contemporary organisational environment.	Through an integrated learning and teaching pedagogy that includes both asynchronous and synchronous activities drawing upon a range of academic and professional body source materials; students thus have multiple opportunities to gather knowledge of core concepts. (LOs 1, 2, 3, 4, 5, 6, 8, 9 & 10) (GA1)	<p><b>Formative Feedback – informal</b> Students will have multiple informal opportunities to receive formative feedback as they navigate the programme. The Arden virtual learning environment (VLE) is highly interactive and features embedded tools to facilitate peer to peer and student to tutor discussion opportunities, examples include discussion fora, interactive exercises and activities, self-assessment tools and reflective activities. (LOs 1-10) (GAs 1 – 5)</p> <p><b>Formative opportunities – formal</b> As well as the plentiful opportunities for informal feedback, formative occasions will also be scheduled:  Students will be given opportunities to share draft sections of</p>
2. Analyse external organisational environments and influences.		
3. Identify and evaluate the interrelated contributions of the key business functions.	Throughout the programme, the student is encouraged to develop intellectual skills further by undertaking further independent study and research, i.e., in addition to “directed study” and learning. (LOs 1, 2, 3, 4, 5, 6, 8 & 9) (GA 5 & 6)	
4. Analyse business and marketing data (qualitative and quantitative).	Analysis of real-world cases; using diagnostic skills to evaluate business, marketing and organisational performance and effectiveness. (LOs 2, 3, 4, 5, 6, 8 & 10) (GA4,6)	
5. Identify and communicate robust marketing and business solutions to meet the complex challenges presented by the contemporary business environment.	Independent and directed student study, supported throughout by comprehensive classroom based and online multi-media teaching materials, activities, simulations, and resources.	

<p>6. Apply and evaluate business and marketing theories, principles and frameworks in a range of contexts, challenges, and situations.</p>	<p>(LOs 1, 2, 3, 5 6, 8 &amp; 9) (GA1)</p> <p>Discussion in class and online forums where students discuss and critically engage with themes emerging from the materials they learn from; this might include business problems, case studies, simulations, marketing datasets, market research and industry reports.</p>	<p>assessments with tutors and (in some modules) peers to garner feedback and guidance. This feedback can then be incorporated in submissions for the summative assessments. Students may also be able to draft plans and outlines for assessment items and receive tutor and peer feedback in a similar manner</p>
<p>7. Develop a set of generic “life” skills including, self-awareness and management, research capability, argumentation, numeracy, critical thinking, and analytical ability.</p>	<p>(LOs 1, 2,3, 4, 5, 6, 8 &amp; 10) (GA2 &amp; 4)</p> <p>Problem solving and diagnostic skills are developed throughout the programme by formative assessment tasks including problem analyses, drafting business documents and marketing plans, analysing case studies and datasets, completing ethical dilemma exercises and self-assessments.</p>	<p>(LOs 1-6, 9 &amp; 10) (GAs 2 &amp; 5)</p>
<p>8. Understand and evaluate the importance of business and marketing ethics, corporate social responsibility, global citizenship, and risk management in contemporary business management.</p>	<p>(LOs 2, 5, 6, 8 &amp; 10) (GA1, 4 &amp; 5)</p> <p>Engaging in reflection on study activities such as: feedback (peer and tutor), cases, academic texts and articles, activities, and simulations.</p>	<p>The virtual learning environment (VLE) enables students to engage in targeted online discussions relating to specific aspects of the programme modules, for example, examining ethical considerations and marketing. Students are encouraged to not just post discussion items in</p>
<p>9. Analyse the various stages of the customer journey</p>	<p>Practical business and marketing skills are further developed</p>	
<p>10. Critically evaluate marketing plans and strategies</p>		

<p><b>GA1 Discipline Expertise</b> Knowledge and understanding of chosen field. Possess a range of skills to operate within this sector, have a keen awareness of current developments in working practice being well positioned to respond to change</p> <p><b>GA2 Effective Communication</b> Effectively communicate both, verbally and in writing, using a range of media widely used in relevant professional context. Be IT, digitally and information literate.</p> <p><b>GA3 Responsible Global Citizenship</b> Understand global issues and their place in a globalised economy, ethical decision-making, and accountability. Adopt self-awareness, openness, and sensitivity to diversity in culture</p> <p><b>GA4 Professional Skills</b> Perform effectively within the professional environment. Work within a team, demonstrating interpersonal skills such as effective listening, negotiating, persuading and presentation. Be flexible and adaptable to changes within the professional environment.</p>	<p>and integrated through a series of in-class and online activities intended to test practical ability, these can include group forums and activities, drafting business and marketing documentation, engaging in simulation exercises and informal peer assessment (LOs 4, 7, 8, 9 &amp; 10) (GA5)</p> <p>Group discussions and exercises in class and on the online forum promoting argumentation, listening, leadership and team working skills. (LOs 5, 7 &amp; 10) (GA1, 2, 4)</p> <p>Considering employability and career development options, strategies, and challenges by conducting self-audits, personal SWOT analyses and developing personal development plans. (LOs 1, 7 &amp; 8) (GA3, 5 &amp; 6)</p>	<p>the relevant fora but also to ensure they comment on posts uploaded by their peers. (LOs 1-10) (GAs 2 &amp; 5)</p> <p>Students will have access to academic staff in all the modules they study. These staff include subject matter experts (lecturers) and study support tutors. Students are invited to attend synchronous learning activities relating to both these areas (academic content and study support) including online lectures, guest lectures, webinars, and other activities. They will also have opportunities to arrange one to one meeting, normally conducted via video conferencing software, where they can discuss specific areas of concern with the tutor(s) (LO1- 10) (GA2 &amp; 3).</p> <p>Where the summative assessment diet includes time constrained assessments (TCAs), students will have opportunities to practice “mock” style TCA questions and receive tutor feedback before the</p>
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<p>GA5 Reflective Practitioner Undertake critical analysis and reach reasoned and evidenced decisions, contribute problem-solving skills to find and innovate in solutions.</p> <p>GA6 Lifelong Learning Manage employability, utilising the skills of personal development and planning in different contexts to contribute to society and the workplace.</p>		<p>summative events. (LOs 2-6, 8 &amp; 10) (GAs 1 – 4)</p> <p>Other summative assessments used on the programme include:</p> <p>Reflecting on development (GA6)</p> <p>Producing “work type products” (LOs 1,2,5 &amp; 10) (GAs 1-4)</p> <p>Case study and dataset analyses (LOs 1 –5 &amp; 9) (GAs 3 &amp; 4)</p> <p>Individual presentations (LOs 1, 2 &amp; 5) (GAs 2 &amp; 4)</p> <p>Group assignments and presentations (LOs 1, 2, 5 &amp; 9) (GAs 2 &amp; 4)</p> <p>Reflections (LOs 2,3,4, 7, 8 &amp; 10)</p> <p>Portfolios (LOs1-10) (GA4 &amp; 5)</p>
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### 19. Summary of modules and mapped programme learning outcomes

Level	Module title	Module type <i>Compulsory (C) or Optional (O)</i>	Identified pinned modules	LO 1	LO 2	LO 3	LO 4	LO 5	LO 6	LO 7	LO 8	LO 9	LO 10	GA1	GA2	GA3	GA4	GA5	GA6
<b>L4</b>	Digital Skills & Professional Development	<b>C</b>	<b>P</b>	X		X				X									X
	Contemporary Business Environment	<b>C</b>	<b>P</b>		X	X		X	X							X			
	Marketing Dynamics	<b>C</b>			X	X	X		X						X				
	Introduction to Business Finance	<b>C</b>		X			X			X							X		
	People Management	<b>C</b>		X		X		X	X									X	
	Technology & Innovation	<b>C</b>		X	X			X		X				X					
<b>L5</b>	Data Analytics & Management	<b>C</b>	<b>P</b>	X	X	X		X		X				X					
	Business Start-up	<b>C</b>	<b>P</b>	X	X	X	X	X		X					X				
	Sales Management	<b>C</b>		X	X	X	X	X									X		
	Digital & Social Media Marketing	<b>C</b>			X	X	X	X		X				X					
	Managing Brands	<b>C</b>		X	X	X		X	X		X		X					X	

	Consumer Insights	C		X		X		X				X	X				X		
<b>L6</b>																			
	Business Transformation	C	P	X	X	X	X	X	X					X					
	Entrepreneurship & Innovation	C	P	X	X	X	X	X	X	X					X				
	Governance, Law & Ethics	C		X			X	X		X	X					X			
	Independent Study	C		X	X	X	X	X	X	X	X	X	X					X	X
	Global Marketing	C		X	X		X	X	X	X	X				X				
	Marketing & Digital Strategy	C		X	X		X	X	X	X	X			X					